

November/December 2016

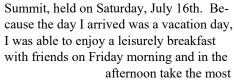
volume 44, number 2

http://scallnet.org

Sleepless in Chicago: PLLIP Summit Edition

By Jim Senter

It seems I am forever flying in and out of O'Hare these days. This time it was to attend the 2016 PLLIP (Private Law Librarians & Information Professionals)



amazing architectural boat tour. (Thanks for coordinating, Jennifer Berman!) Friday evening I rushed from the boat to a dingy bar (no really!) to meet up with some longtime friends for hugs and a quick drink, and then to the pre-Summit reception at the Howells & Hood restaurant in the historic Tribune Tower.

By the way, if you have never attended the AALL annual meeting or the Summit, I en-

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From the President

Bv Stefanie Frame

Hello all! We're deep into the holiday season, and for me, this is a time of reflection to look back on this year and look forward to the next. Providing food for thought is the AALL white paper Defining ROI: Law Library Best Practices, released on Nov. 2, 2016. It builds upon last year's The Economic Value of Law Libraries.

The white paper issues a "value challenge" and encourages all AALL members to take part. I encourage all SCALL members to join me and take up the challenge. Read the white paper —it is thoughtful, practical, and instructive. The content is pertinent to all our roles and institutions. We have a unique, pivotal role in our institutions, and it is imperative that we embrace and own it. Every day we connect our users—be they law students, judges, lawyers, or members of the public—to information necessary to their work.

Each article contains specific steps and examples—the nuts and bolts of how to show our value and deepen our connections to our users. Strategic communication that is clear, concise, and resonates with our users and stakeholders is at the core. This does not just happen. It requires a plan laying out how and what we communicate. The first article focuses on how to build a communication strategy and execute on it. Other articles concern the what—defining and gathering pertinent metrics, best practices in crafting our "return on investment" (or ROI) value statement, and how to bring all this



together to create a story that resonates. Metrics need to be aligned with your institution's mission and strategic goals.

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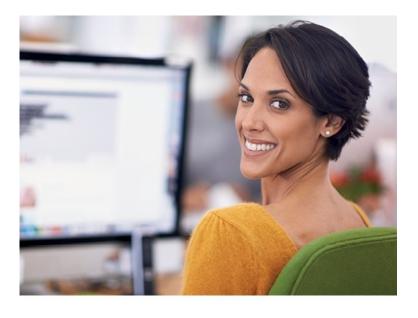
Doing so informs the types and categories of our metrics, which in turn, informs the story we tell through our metrics. The articles contain examples of metrics to gather and their importance. Data alone is not enough. The data is the vehicle to telling a story that is graphical, focused and impactful. The result: communicating our value in a way that is meaningful and relatable to users and stakeholders. Read the AALL white paper <u>Defining ROI: Law Library Best Practices</u>, accept the challenge, build your communication strategy, and solidify your connections within your institution.

Speaking of connections, our SCALL Meetings are excellent opportunities to create, renew, and nurture our local connections. I want to congratulate our Programs Committee Co-Chairs Elyse Meyers and Sarah Joshi on a wonderful program for our Fall SCALL Meeting. Loyola Law School Professor Jessica Levinson, an expert on election law and governance, delivered an interesting and informative discussion on election law and governance. After a brief introduction into the complexities of the topic, she engaged the audience by asking what we wanted to know. Really a timely and thought-provoking program.

I hope everyone is able to attend our annual SCALL Holiday party—great people, great conversations and great food. The event will be in early January—stay tuned for more information!

Last, and most certainly not least, save the date for our 2017 SCALL Institute: March 3-4, 2017 at the beautiful Horton Grand Hotel in San Diego. Vice President Ramon Barajas and his team have been hard at work, and the program is excellent. More information is being sent out, and posted to the SCALL website.

Wishing everyone a happy and healthy holiday season!



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Career Opportunities

By Don Buffaloe

December 13 Research Services Libraria; Reed Smith LLP, Los Angeles

November 22 Director of Reference and Research Services; UCLA School of Law Library, Los Angeles

October 28 Research Assistant; McDermott Will & Emery LLP, Menlo Park

October 25 Research Librarian; Norton Rose Fulbright, Los Angeles

October 12 Research Librarian; Covington & Burling LLP, Los Angeles or San Francisco

October 6 Temporary Librarian; LibSource, Los Angeles

September 12 Prospect Researcher; The Public Interest Network, Los Angeles

Don Buffaloe

Chair, SCALL Placement Committee

donald.buffaloe@pepperdine.edu



Membership News

By Judy K. Davis and Karen Skinner

In Memoriam:

The SCALL community has lost two valuable members in recent weeks.

Karl Gruben, Associate Dean for Library & Information Services and Director of the **University of San Diego Legal Research Center** (LRC), passed away in November after a long illness.

Karl accomplished too many things to list during his seven years at USD. In a time of changing resources and shrinking budgets, he was able to shift the library towards a greater reliance on electronic resources while maintaining necessary print resources in such a way that the library's collection was made both leaner and stronger. He also greatly expanded the LRC's educational mission, creating opportunities for librarians to teach within the Law School curriculum. He was also always eager to support the professional development activities of the library staff, acting as a mentor to everyone at the LRC.

But most of all he was the beloved leader of the library and a vital member of the University of San Diego Law Community; he will be greatly missed.

Franklin Atwater **"Frank" Weston**, former Head of Public Services at the **University of San Diego Legal Research Center**, succumbed to complications from Parkinson's disease in August 2016.

During his long career, Frank worked at Columbia University Law Library, Fordham University Law Library, and the Ronson Corporation. He was active in the profession and was the Business Manager in charge of advertising for Law Library Journal for many years; a founding member of SCALL; an early SCALL Institute chair; and long-time editor of the LISP Newsletter.

After retirement, Frank and Stan Pearce, the love of his life, lived in Rancho Mirage, where Frank worked at the public library and enjoyed the desert good life. Stan passed away in 2010. Frank leaves behind friends too numerous to count, and a legacy of support for those needing his help -- so very many others whom he touched and mentored.

Frank had a good life, despite some early struggles: his mother died when he was just nine, and Frank's hearing was damaged in childhood leaving him with a severe hearing loss. Frank said that every important decision in his life was made by automatically saying "yes!" to each unheard question he was asked.

SCALL HOLIDAY PARTY

Date: Thursday, January 12, 2017 Time: 6:00 p.m. - 8:00 p.m.



Karl Strauss Brewing Company

Downtown Los Angeles 600 Wilshire Blvd, Suite 100 Los Angeles, CA 90017

https://www.karlstrauss.com/visit/downtown-los-angeles/

A short walk from the Pershing Square and Metro 7th Street stops! Validated parking available in the building. Enter on Wilshire just west of Grand.

Cost: \$28.00 / \$20.00 students

Mixed Greens Salad Choice of: Ginger Crusted Salmon, Brick Chicken, Spicy Tofu Curry, OR Flat Iron Steak Cheesecake Soft drinks. coffee or tea

No Host Bar: Beer and wine will be available for purchase separately

R.S.V.P. no later than Friday, January 6
Complete and email the registration form to Elyse
Meyers: meyers@law.ucla.edu
Mail your check or bring it to the meeting. Checks
payable to SCALL.

Thank you to CEB for its generous sponsorship! Door prize provided by Bloomberg BNA and giveaways provided by Westlaw and Lexis.

Questions? Contact the Programs Committee: Elyse Meyers: meyers@law.ucla.edu, Sarah Joshi: Sarah.Joshi@ceb.ucla.edu, or Margaret Hall: mhall@swlaw.edu.

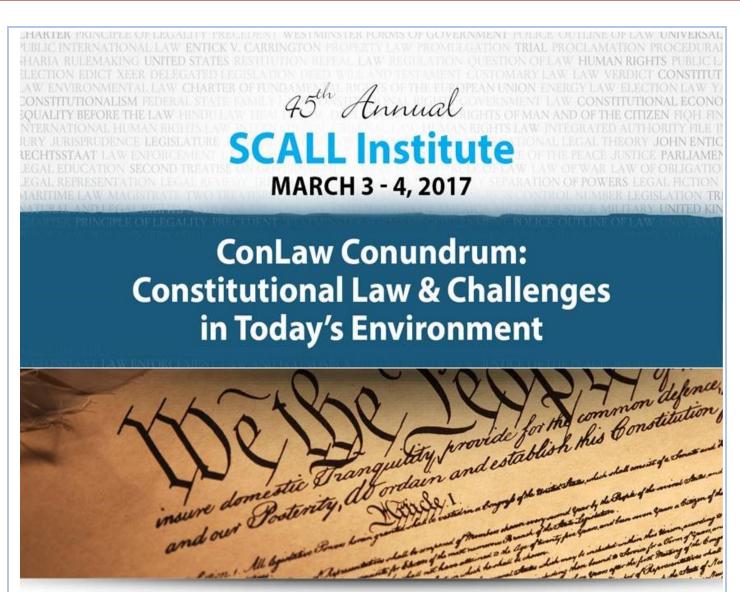
Welcome new members!

Evelyn Egbeighu is Coordinator of Library Services with Stroock & Stroock & Lavan LLP.

Any corrections, changes, or additions to your membership information, as well as any announcements for Membership News, should be sent to:

Judy K. Davis Co-Chair, Membership Comm. USC Law Library (213) 740-2189 jkdavis@law.usc.edu Karen Skinner Co-Chair, Membership Comm. USC Law Library (213) 740-2615 kskinner@law.usc.edu





Please join us for the 45th Annual SCALL Institute on March 3 - 4, 2017 at the historic Horton Grand Hotel in San Diego's beautiful Gas Lamp District. Go directly to the <u>Registration page</u> to secure your spot, and to the <u>Hotel Information page</u> to book your room (those seeking double beds should reserve your room as soon as possible, as there is a limited number of double rooms available). Be sure to check the Institute website for updated information.

Join us for this exciting Institute, where attendees will explore constitutional law, its challenges in today's environment, and gain valuable insight into the role of the U.S. Supreme Court. The U.S. Constitution is the bedrock of our government and legal system. The protections and liberties afforded by the Constitution have been debated and challenged by the citizenry, legislature and in the courts since the birth of the nation and into modern times.

Gain knowledge so you are better positioned to contribute to your institution's ConLaw and Supreme Court initiatives.

Best, Ramon Barajas SCALL Vice-President 2016-2017



How Congress Really Works: Rethinking Legislative History AALL Annual Meeting

By Cornell Winston

When I think of painful experiences, the following come to mind: a root canal without anesthesia, riding a bicycle into a large rose bush, and being asked to do a legislative history. A legislative history? Can't a person read the statute? It says what it means. I have often thought that if you need to ask for a legislative history, you have already lost the case, so throw up the white flag of surrender and move on.

As a law librarian, being asked to do a legislative history is without a doubt my least favorite duty. I was informed at work that I was the office expert, although I'm not sure why. I have been asked to do them, and I have done my best, but I always felt I was missing something. I might be in the same camp as the late Justice Antonin Scalia who wrote in a concurrence in Koons Buick Pontiac GMC Inc. v. Nigh, 543 U.S. 50, 72 (2004) "I have often criticized the Court's use of legislative history because it lends itself to a kind of ventriloguism. The Congressional Record or committee reports are used to make words appear to come from Congress's mouth which were spoken or written by others (individual Members of Congress, congressional aides, or even enterprising lobbyists)."

During this year's Annual Meeting, I attended a program on legislative histories. I have worked in law libraries since 1987. What does a law librarian with 29 years of experience, who is recognized as the office expert, have to learn? Apparently a whole lot! Not even 10 minutes into the presentation I realized I've been doing them in reverse. What is the most important document available? What is the easiest to find? What holds greater weight with the court? Many of us remember the song from Schoolhouse Rock played during our Saturday morning cartoons "I'm just a bill." It gave a path to doing a legislative history, but it

gave the steps in reverse. The primary speaker for the program, Professor Victoria F. Nourse from Georgetown University Law Center, recounted this exchange from a Supreme Court Oral Argument:

Counsel 1: The House Conference report shows X.

Justice A: Well, that's only half of the Congress, isn't it? Even if

Justice B: I thought counsel was referring to a joint explanatory statement.

Justice A: So we have a committee of one house that said

Justice C: Counsel, sometimes these joint statements are actually voted on by the Congress as a whole.

Justice B: Can you cite an example of a conference report that was voted on by the Congress?

Counsel: No, your honor

If the Supreme Court justices could get it wrong, is there any hope for the researcher? Professor Nourse explained where the justices were inaccurate and provided a firm starting point to do a legislative history. A conference report is the proposed text (so Justice A was incorrect). A joint explanatory statement is the legislative explanation/history of the conference report's text: it explains, however, only those issues where the chambers bills differed. Joint explanatory statements are not voted on by the full houses, although they are bipartisan explanations signed by the members of the conference committee (Justice C was incorrect).

Professor Nourse highlighted several myths about histories including (1) any statement in the legislative record is equivalent to any other statement, (2) you can best find legislative history by starting from the first bill, and (3) committee reports are the best legislative history. Instead she instructed the attendees to initiate performing a legislative history by working backwards from the public law:

- 6) Debate on the conference report (if available)
- 5) Conference report & joint explanation
- 4) Texts of bills passed by the Senate and House
- 3) Floor debate by the senate and the House
- 2) Substitute text in the Senate before cloture
- 1) Committee action (proposed text, report, hearings)

With a legislative history, what is most important? The conference report. It is the proposed text and is voted on all of the time, and is usually the final piece of legislative information that comes out of the Congress. What might be the least important? The bill as introduced. What is the easiest to find? The Congressional Record testimony. Spending your time on the least important, and the easiest to find, rather than focusing on the materials with greater value is a practical step in legislative history research. Having the opportunity to hear from speakers who are experts in that arena is a benefit of attending AALL.

The program's second speaker, John Cannan, is a professor at Drexel University. He gave a concise presentation on legislative procedure. Without a thorough working knowledge of how Congress works, librarians may get frustrated and spend time on areas that are inconsequential.

How can we continue to take ownership of this area? Professor Cannan noted that 1) it is still important, 2) few others want to do it, 3) it remains a human skill,

Collaboration, Marketing, and Outreach—Ideas from Several AALL Conference Sessions

By Sangeeta Pal

In January 2015, AALL issued a report on the Economic Value of Law Libraries. The opening lines of the executive summary pose questions such as, "How are law libraries perceived by their organizational owners?" and "How can law librarians better communicate their libraries' value to stakeholders?" The report goes on to say, "Briefly put, the overall takeaway from the study is: 'It's not about the library. It's about the relationship the librarian has with those who do or could benefit from the library." This sentiment came up several times at the AALL Annual Meeting and Conference in Chicago. From poster sessions to roundtable sessions to educational programs—it seems that many of us are seeking new and creative ways to reach out to our organizations.

As the Access Services Librarian at the UCLA Law Library, outreach to students, faculty, and staff is regularly at the forefront of my mind. In light of that, I found two ALL-SIS roundtable sessions especially interesting. The Outreach/Marketing Roundtable and the Student Services Roundtable allowed participants to dialog with colleagues from around the country to share ideas for reaching our law school communities.

Some of the methods shared in these sessions were substantive ways we can reach students, assist with legal research skills, and market our services and resources. For example, several schools offer voluntary legal research workshops. To provide an incentive to attend, one school offers a certificate program. Students who complete a minimum number of workshops receive this certification on their transcripts. Another school offers legal research refresher workshops in advance of the summer break to prepare their students for summer jobs and internships. Yet another school formed a library student advisory committee. The library hosts a committee meeting once per month and provides lunch for the students who participate and provide feedback about library services.

Other ideas discussed at the roundtable sessions involved ways to connect with students and create a fun, relaxing, and supportive environment. Around orientation time, one school holds a IL survival scavenger hunt. New students receive a map of the building and must attend tenminute mini classes in various locations throughout the library. The classes cover topics such as library catalog use, general services, and study room procedures. Some schools hold events like Halloween pumpkin carving contests and costume contests in the library to help students connect with library staff through a fun activity.

Some attendees suggested hosting a ping pong tournament of faculty versus students, or offering a tour of zen places on campus to promote mindfulness among law students. Another fun activity is to allow students, staff, and faculty to submit pet pictures for display in the library. The library can add the photos to a digital display, or even create a physical display space. These types of activities help decrease stress among students while building a sense of community.

In addition to the two roundtables discussions, I als attended a program on collaboration, entitled "Beyond the Usual Suspects: Collaborating with 'the Rest' of your Institution." Several librarians from firms, law schools and courts discussed the ways their libraries collaborate within the institution. They also suggested ways to identify additional areas for collaboration.

One interesting idea was to first evaluate your core services and brainstorm ways to expand them. Next, identify individuals or departments with whom you can collaborate, and reach out to them. Lastly, try to implement the new expanded services in increments, to avoid being overwhelmed with new requests. For example, one academic library started with its core service of offering research assistance to faculty. The librarians expanded this service by reaching out to faculty committee chairs to offer research assistance to the committee and help package results for commit-

tee reports. This expanded service resulted in increased demand for "non-legal" research in support of other departments such as career services, external affairs, and admissions. Research requests ranged from trends in law school enrollment, to the marketing strategies of other law schools, to tracking verdicts in cases argued by alumni.

Another strategy is to get more involved with others in your institution—meet colleagues, network, and make connections. Doing this can be as simple as approaching individuals or departments with whom you do not usually work and arranging meetings to understand their role within the institution. This type of networking can reveal areas of overlap and thus opportunities for collaboration. One example is collaboration between the library and the IT department. IT staff sometimes fields questions about the library's electronic resources, while library staff occasionally may be asked technology-related questions. A policy of collaboration between the two groups can help get patrons' questions answered efficiently and correctly.

Another outreach tactic is to make a point of meeting newly hired employees, and let them know that the library is a great resource—both in the traditional sense, but also in helping them acclimate to their new environment. A final suggestion from the panel was to attend institution events and functions, both social and educational. Getting to know people personally is useful because personal skills and interests can prove helpful in the workplace. It is also valuable for others to see your involvement and interest in the institution.

After attending these various sessions, I find myself thinking more about possible initiatives I could take in my own library. With finals fast approaching, we have already been brainstorming about outreach options and stressbuster activities for our students. But I hope to keep these strategies for collaboration at the forefront of my mind as I continue to engage with others in my institution.

Sangeeta Pal is the Access Services Librarian at UCLA Law Library

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courage you to find a way to go to Austin next July. Check out http:// www.aallnet.org/conference/get-there/ make-your-case for helpful tips. The educational opportunities are tremendous, and it is an excellent opportunity to connect with your colleagues in a new setting, make new friends, network with vendors, and schmooze with the AALL folks who make it all happen.

Saturday morning always comes early when I'm traveling. Fortified with coffee and jazzed by the fresh energy in the room, though, I couldn't have been happier than to be in a Hyatt Regency ballroom getting ready for a rip-roaring keynote address.

Kicking off the PLLIP Summit, then, was our keynote speaker, Eric A. Seeger, of the legal consulting firm Altman Weil, Inc. His timely topic - Law Firms in Transition: The Concerns of Law Firm Leaders in 2016 and How We Can Help. Most of his presentation focused on the results of a 2016 survey of Managing Partners and Chairs of major and midsized law firms, but he also brought in contrasting data from an earlier survey of Chief Legal Officers. The key concerns of law firm leaders are familiar to most

of us. It was especially interesting to see how those concerns looked from the clients' perspec-

Legal Market Trends

There is general agreement among the Managing Partner crowd that the following legal market trends are here to stay: greater price competition, focus on improved practice efficiency, commoditization of legal work, replacing human resources with technology, non-traditional service providers competing for market share, and alternative billing arrangements. A clear majority of respondents believe that the pace of change in the profession will increase going forward. Law firm leaders are somewhat optimistic about stagnant market demand returning to pre-recession levels, but almost 35% responded that they don't see it happening in the foreseeable future.

Going, going, gone?

Most law firm leaders responding to the survey said that their firms are losing business now to corporate law departments, and they see a potential threat



from non-traditional law firms and from client use of technology that reduces the need for lawyers and legal staff. Most do not see a major threat from branded managed networks of independent lawyers. Most respondents conceded that the erosion of demand for work done by law firms is a permanent trend.

How serious are law firms about change?

If the major trends are here to stay, the pace of change will increase, and demand for law firms' services is flat and may continue to erode, then how serious are law firms about changing the way they do business? On a scale of 0-10, 0 being "not all serious," and 10 being "doing everything they can," most corporate chief legal officers give law firms a 3. Law firm leaders give themselves a 5, and concede that market change will not be driven from within their organizations. The main reason given by law firm leaders: partners resist most change initiatives.

How are law firms reacting?

Most law firm leaders report that their firms are taking proactive steps





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to better understand what their clients want by having conversations with them about pricing, budgets, project staffing, and matter management efficiency; participating in client industry groups and events; doing industry research at the firm's expense; and more. Many firms are pursuing alternative staffing strategies, such as using part-time, contract, and staff lawyers. Less commonly reported were solutions involving outsourcing non-lawyer functions and creating low-cost service centers for back office work. Some firms are trying to increase efficiency by using KM, compensation rewards, using technology to replace human resources, and project management training. Nearly all law firms report developing data on the cost of services sold, and are training lawyers to talk with clients about pricing. Almost 65% of law firms have added a Pricing Director or staff member.

Priorities and concerns

Overcapacity and under-performing partners are two of the main concerns Managing Partners express. A majority of those surveyed also feel that growth in lawyer headcount is a requirement for their firm's continued success.

Impediments to change in a law firm

The number one impediment to change in a law firm? The firm is full of law-yers; highly skeptical, highly autonomous, highly intelligent, non-risk taking, non-sociable professionals who are busy with other things. Also, change leaders don't sufficiently explain why the new thing is important and urgent, and there's a lack of clarity regarding what is to be done, who is to do it, and by when. Finally, there are usually no real consequences for nonperformance.

Mr. Seeger did a superb job of communicating the concerns of law firm leaders, but not so much on how we librarians can help. Nevertheless, it was an interesting and valuable session and a great

start to the day. Kudos to BloombergBNA for the fabulous pre-Summit reception, to LexisNexis for the hearty breakfast, to Wolters Kluwer for sponsoring the keynote, and to the many

PLLIP volunteers who made the Summit a success.

Jim Senter is the California Region Library Services Manager at Jones Day





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SCALL Executive Board Minutes

By Amber Kennedy Madole

A regular meeting of the SCALL Executive Board was held on Tuesday, June 21, 2016 at the Richard H. Chambers Courthouse (United States Court of Appeals Building) in Pasadena.

Victoria Williamson, President Stefanie Frame, Vice President Ramon Barajas, Incoming Vice President

Joy Shoemaker, Treasurer Amber Kennedy Madole, Secretary Paul Moorman, Past President Michelle Tolley, Board Member Christina Tsou, Board Member Erik Y. Adams, Incoming Board Member

A quorum being present, the meeting was called to order at 4:32 p.m.

Approval of Minutes

The minutes of the last session of the regular board meeting were presented for review.

Paul Moorman moved to approve the minutes, and Stefanie Frame seconded. There was no discussion and the motion carried.

Treasurer's Report

Joy Shoemaker reported that SCALL has assets of \$40,072.73 with all checks cleared as of 6/21/16.

Paul Moorman moved to approve the report, and Amber Kennedy Madole seconded.

Secretary's Report

Amber Kennedy Madole reported that 96 ballots were received for the 2016-17 SCALL election. The election was conducted by Caitlin Hunter of Loyola Law School. The results were as follows: Ramon Barajas was elected for the position of Vice President/
President Elect, Amber Kennedy Madole was elected as Secretary, and Erik Y. Adams was elected as Board Member.

Stefanie Frame moved to approve the report, and Paul Moorman seconded.

President's Report

Victoria Williamson discussed highlights from the SCALL committee reports.

Williamson reported that the Government Relations committee has been monitoring pending legislation and noted a need for more coordinated efforts between different groups of law librarians.

Williamson also discussed the Inner City Youth Committee's report. The ICY committee was able to place five interns during this cycle, including one intern who will work in an academic institution.

Amber Kennedy Madole moved to approve the report, and Christina Tsou seconded.

Vice President's Report

Stefanie Frame reported that the 2016 SCALL Institute yielded a profit of \$13,469.76, with income of \$26,132.54 and expenses of \$12,662.78. There were 94 attendees at the SCALL Institute, with 11 sponsors. Major sponsors included Bloomberg BNA, Continuing Education of the Bar (CEB), LexisNexis, Questel Orbit Inc., and Thomson Reuters. Major exhibitors included Bloomberg BNA, CEB, James Publishing, ProQuest, and Questel Orbit Inc.

Paul Moorman moved to approve the report, and Christina Tsou seconded.

Committee Annual Reports

All committee reports have been received and are considered submitted as filed.

Old Business

SCALL members received notice of a proposed bylaws revision, and the proposal was approved by AALL. The proposed revision would amend the

bylaws so that the SCALL Executive Board would be able to appoint a replacement board member for any position except Vice President or President. If the SCALL President resigned, the Vice President would become president and a special election will be held for the position of the Vice President. If the Vice President were to resign, a special election would be held for that position.

The SCALL mailing address will be changing this fall. SCALL members and committees will be given advance notice of the address change, which will also be announced at the 2016 SCALL Business Meeting.

The meeting was adjourned at 5:44 p.m.

Respectfully Submitted, Amber Kennedy Madole SCALL Secretary, 2014-2016

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and 4) law librarians still "own" it. A legislative history is not something a computer can do for you. For the root canal, there is anesthesia. For the bicycle ride, one can steer clear of rose bushes, but the legislative history requires one to jump in and just do it. Congress may not be as accommodating as one would like, but the information is there. It may not yield sufficient results, but the librarian can still try.

I would like to thank the SCALL Grants Committee for awarding me a travel grant to attend the meeting. Although I have been doing this for almost 3 decades, there is still so much to learn. As librarians we should embrace new areas of our profession. The times are changing, research is changing, but something's like legislative histories remain the same.

Cornell Winston is the Law Librarian at the United States Attorney's Office in Los Angeles



Treasurer's Report

By Joy Shoemaker

SCALL Balances

Bank Balance as of December 20, 2016 \$41,997.00 PayPal Balance as of December 20, 2016 \$5,033.35 Total Balance as of December 20, 2016 \$47,030.35

Committee	Income	Expenses	Budget Balance
Archives	\$0.00	\$0.00	\$100.00
Awards	\$0.00	\$249.58	\$150.42
Board/Pres/VP	\$0.00	\$0.00	\$4,000.00
Government Relations	\$0.00	\$0.00	\$400.00
Grants	\$0.00	\$0.00	\$6,000.00
IT	\$0.00	\$0.00	\$1,000.00
Institute	\$0.00	\$1,120.63	\$10,879.37
Inner City Youth	\$0.00	\$0.00	\$5,000.00
Library School Liaison	\$0.00	\$0.00	\$5,000.00
Membership	\$4,902.31	\$1,320.00	\$6,182.31
Newsletter	\$185.00	\$0.00	\$485.00
Professional Development	\$0.00	\$0.00	\$1,000.00
Programs	\$2,029.00	\$1,306.83	\$3,722.17
PALI	\$0.00	\$0.00	\$150.00
Public Relations	\$0.00	\$0.00	\$300.00
Secretary	\$0.00	\$280.00	\$720.00
Treasurer	\$0.00	\$80.00	\$420.00
Totals	\$7,116.31	\$4,357.04	\$45,509.27

Submission Deadlines

The SCALL Newsletter team welcomes submission of any articles of interest to the law library community. Contact Christina Tsou, SCALL Newsletter Editor: ctsou@law.uci.edu.

All submissions should be received by:

 Jan/Feb 2017
 January 16, 2017

 Mar/Apr 2017
 March 20, 2017

 May/Jun 2017
 May 8, 2017

 Sept/Oct 2017
 September 11, 2017

Executive Board 2016-2017

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